Urban Strategies Group

RESTAURANTS | RETAIL | INVESTMENTS | MIXED-USE | LAND

Commercial Real Estate Brokerage & Advisory



San Diego County

2022



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headquarters, as well as several of the most ambitious projects in the city.

PHOTOGRAPHY BY: SCOTT MURPHY | STUDIOSERRAPHOTOGRAPHY.COM The thriving East Village neighborhood in San Diego is home to the Urban Strategies Group

WE ARE THE PLACEMAKERS



VISIT US www.FlockeAvoyer.com/Urban-Strategies-Group



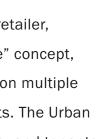


OUR STORY

From multi-block redevelopments to a national retailer, from mixed-use properties to the hottest "foodie" concept, we specialize in leasing, selling, and consulting on multiple property types across urban and coastal markets. The Urban Strategies Group (USG) serves owners, investors, and tenants.

WE ARE PLACEMAKERS.









URBAN STRATEGIES GROUP

787 J Street San Diego, CA 92101





O @urban_strategies_group



🔰 @USG_SanDiego



@USGSanDiego

OUR EXPERTISE



With listings from downtown San Diego to Oceanside, the Urban Strategies Group provides specialized expertise that is both unique to the real estate brokerage industry and critical to success in urban environments.





Landlord listings

SERVICES



LANDLORD REPRESENTATION

MERCHANDISING & MARKETING SALES & LEASING **GROWTH MANAGEMENT** ASSET STRATEGY MARKET ANALYSIS MUNICIPIAL CODE ANALYSIS **DEMOGRAPHIC ANALYSIS PLANNING & DESIGN CONSULTING**



0 More than **\$1.4 Billion** 4 Million SF

COMPLETED ACROSS SAN DIEGO'S **URBAN MARKETS & SOUTHERN** CALIFORNIA

0

Professionals with more than 50 years of combined experience



Tenant rep accounts



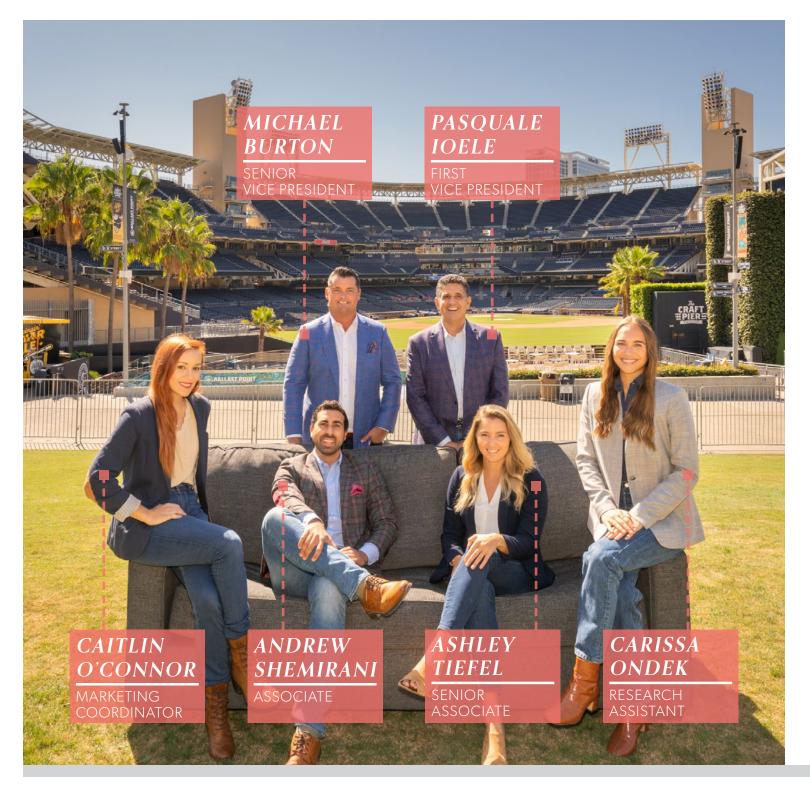
TENANT REPRESENTATION

SITE ANALYSIS MARKET PLANNING **GROWTH MANAGEMENT** MAPPING CLIENT REPORTS **CREATIVE DESIGN MULTIMEDIA** SOCIAL MEDIA



MEET THE TEAM

Our commitment is to serve our clients as a trusted advisor and top resource for urban market knowledge, providing unparalleled expertise in project planning, leasing, and selling commercial assets within high-density infill areas throughout San Diego County and Southern California.



SENIOR VICE PRESIDENT Michael Burton

Retail and investment specialist, and predevelopment consultant. Focuses on creating and implementing strategic initiatives both on urban assets and for high-profile users. His experiences and relationships with local, regional, and national users have provided the foundation for the USG platform; conceptualizing and implementing merchandising and leasing plans that maximize the long-term value of an asset and create vibrant walkable communities.

SENIOR ASSOCIATE Ashley Tiefel

Focuses on representation of nationallyrecognized tenants and landlords including a collection of mixed-use and street retail product throughout San Diego County. Driven by her competitive spirit, she strives to provide unmatched, exceptional service with eagerness, persistence, and resourcefulness.

MARKETING COORDINATOR Caitlin O'Connor

Responsible for the management and administrative duties of the team and our downtown office with a special emphasis on all things related to marketing and online engagement.

FIRST VICE PRESIDENT Pasquale Ioele

Specializes in user generation for urban properties and in urban communities. Focuses on tenant interface and "match-making," which includes identifying and soliciting target users for specific properties. His extensive experience in the retail industry and asset management gives him a unique perspective for understanding client needs.

ASSOCIATE Andrew Shemirani

Concentrates on curating tenant relations to placemake and create amenity-driven retail. He is highly focused on landlord requirements with an emphasis on new and existing mixeduse developments in walkable San Diego communities.

research assistant Carissa Ondek

Compiles data and research projects, specifically giving attention to creating a framework that holds all retail data relating to downtown San Diego. Assists in administrative duties around the office along with social media outreach.

MARQUEE CLIENTS (Partial List)

Asana Partners **Brixton Capital** The Casey Brown Company Cisterra Development **CityMark Development CityView Development Clarion Partners** Cruzan Dealy Development **Douglas Wilson Companies GEM Realty** Greystar Development Hammer Ventures The Hanover Company Hensel Phelps HG Daniels Co. Holland Development Partners **HP** Investors Interstate Hotels & Resorts JMI Real Estate Jonathan Segal Architects J.P. Morgan **KD** Development Lankford & Associates LeBeau Realty & Associates Legacy Partners Lennar Communities Liberty National Corporation LLJ Ventures

Manchester Financial Group **MetLife** MFK Partnership / Trilogy Management Murfey Company Murphy Development Oliver McMillan **Oram Hotels** Pacifica Companies Pacifica Enterprises Paragon Real Estate Investments Pebblebrook Hotel Trust Pinnacle International R&V Management **Regency Centers** The Richman Group Sea Breeze Properties **Shapery Enterprises Shea Properties** Simon Property Group **Sterling Development Corporation** Stockdale Capital Partners Streetlights Residential Sycuan Tribal Development **Trammell Crow Residential** UDR Veritas Urban Development Westcore Properties Xenia Hotels & Resorts **Zephyr Partners**





The Urban Strategies Group has been our go-to trusted advisor and brokerage team across many of our projects and property types for the better part of a decade now. We have continued to turn to the USG team because of their 'boots on the ground' style and proven track record.

- RICH GUSTAFSON, President, CityMark Development

MIXED-USE Experience

Urban Strategies Group's unmatched experience with mixed-use developments throughout San Diego range from smallscale neighborhood infill projects to largescale multi-block redevelopments.

Between residential, office, hotel, education, or a combination thereof, each mixed-use project is seeking unique and creative uses and users that amenitize and generate value for the asset.

Every development, location, and community has different needs, opportunities, customer bases, and challenges. We have a proven track record of successes planning for the mix of uses, executing on the strategy, and creating places.



THE CALIFORNIAN Point Loma



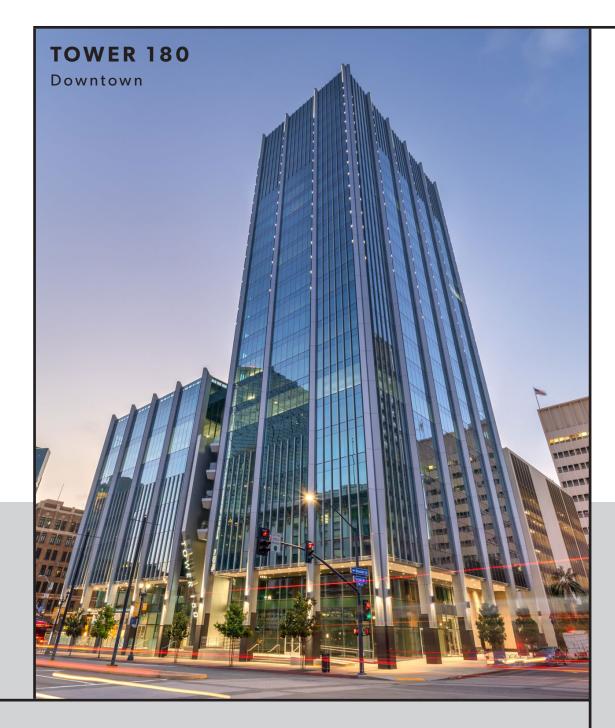


THE COLLINS



We brought on the Urban Strategies Group to help transform our suburban office project by adding a few fast-casual restaurants in order to bring amenities to our customers. Through their marketing process, the Urban Strategies Group creatively thought outside of the box and brought us a fantastic local operator who opened an exciting restaurant/brewery, which added a tremendous amount of value to our project. We are thrilled with the outcome.

- GREG BOWMAN, Vice President of Leasing, LeBeau Realty & Associates



AMENITY CREATION & PLACEMAKING

We are aligned with leading tenants in the market as well as regional and national chains; thus, we have a history of creating some of the most notable concepts across San Diego.

By collaborating with our clients, we find strategic solutions to transform spaces into vibrant gathering places. We seek out amenities that we know will enhance the neighborhood for locals and visitors alike.

When it comes to placemaking, our emphasis is on creativity, vision, and an understanding of the city that only comes with knowing San Diego firsthand over numerous years.



PURE PROJECT Bankers Hill



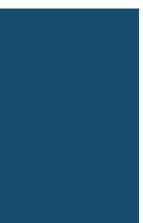
















USG LISTINGS /01

CREATING VALUE FOR YOUR PROPERTY & VIBRANCY IN YOUR COMMUNITY

ICON

Ballpark District

For Lease: ±4.014 SF

restaurant space with patio





THE CAMPUS AT HORTON Broadway Corridor

Under Construction: A 9-block development with ±300,000 SF retail/restaurant space & ±700,000 SF creative office space & one-acre open-air park



YUMA BUILDING Gaslamp Quarter

For Lease: ±1,966 SF retail space with ±753 SF patio



MODE Hillcrest

Under Construction: Multiple retail/cafe availabilities from ±1,075 SF - ±1,325 SF



THE RYLAN Vista

For Lease: Flexible retail/ restaurant availabilities from ±974 SF - ±3,975 SF





CASS & FELSPAR Pacific Beach

For Sale: ±1,396 SF cafe with ±2,100 SF patio; ±2,032 SF bar with taco shop; billboard; residential unit



SANDBOX Solana Beach

from ±2,590 SF - ±7,040 SF



THE TOWNSEND Mission Valley

Under Construction: ±6,000 SF freestanding retail/ restaurant space with large patio; ±3,600 SF space



HARD ROCK HOTEL

For Lease: ±4.850 SF

bar/restaurant space

restaurant space; ±3,970 SF

Gaslamp Quarter

870 W WASHINGTON ST Mission Hills

For Lease: ±4.900 SF retail/ restaurant/office space with potential patio



USG LISTINGS /02



TOWER 180 Broadway Corridor

Under Construction: Multiple retail/restaurant availabilities

For Lease: Multiple retail/ restaurant availabilities; ±32,974 SF corner space

WEST Columbia District

Under Construction: 3-city-block development with ±78,595 SF retail/restaurant space total

USG LISTINGS /03



3RD & A Cortez Hill

For Lease: Multiple retail/ restaurant availabilities from ±1,124 SF - ±1,373 SF



GRANGER BUILDING Gaslamp Quarter

For Lease: Flexible retail/ restaurant availabilities within ±12,000 SF space



THE MERIAN East Village

For Lease: ±4,500 SF 2-story historic freestanding house; ±1,600 SF & ±1,400 SF retail spaces



ALEXAN GALLERIE Mission Valley

Under Construction: ±3,180 SF retail/restaurant space; ±8,392 SF office space; 284 residential units



PARK 12 Ballpark District

For Lease: Multiple retail/restaurant availabilities from ±1,311 SF - ±4,540 SF



SECOYA Bankers Hill

Under Construction: ±2,750 SF retail/restaurant space with patio



TWENTY BY SIX Civic Core

For Lease: ±2,010 SF freestanding restaurant space; ±13,742 SF total retail space





BEACHWALK Solana Beach

For Lease: Multiple retail/ restaurant availabilities from ±624 SF - ±4,849 SF



15TH & E East Village

Under Construction: ±11,000 SF retail space with historic warehouse base



THE FARM Poway

retail/restaurant buildings totaling ±15,886 SF

USG LISTINGS /04



DEL MAR PLAZA Del Mar

For Lease: Multiple retail/restaurant availabilities from ±614 SF - ±7,221 SF

Under Construction: 117-acre project; Multiple freestanding



BROADWAY TOWERS East Village

For lease: Tower One complete; ±1,413 SF corner restaurant space with patio; ±695 SF retail space

USG LISTINGS /05



665 5TH AVENUE Gaslamp Quarter

For Lease: ±9.903 SF retail / restaurant space



SLIVER BUILDING East Village

For Lease: ±2.537 SF restaurant space with $\pm 1,350$ SF patio



SMART CORNER East Village

For Lease: ±1.861 SF retail/ restaurant space



SIXTH & G Gaslamp Quarter

For Lease: ±1,493 SF retail space



K1 East Village

For Lease: Multiple retail/ from ±1,302 SF - ±1,664 SF



SIDEBAR / CIRO'S Gaslamp Quarter

Business For Sale: ±6.379 SF lounge & restaurant space



MISSION HILLS PLAZA Mission Hills

For Lease: ±3,900 SF freestanding retail/restaurant/ bank space



F11 East Village

For Lease: ±1,372 SF retail space



SOFIA HOTEL Broadway Corridor

For Lease: ±2,860 SF restaurant space with patio; ±1,320 SF cafe space



PINNACLE ON THE PARK East Village

For Lease: ±4,300 SF built-out office space with two levels; ±2,734 SF corner retail space



M21 East Village

For Lease: ±3,163 SF corner retail space



BROADSTONE East Village

For Lease: ±3,104 SF retail space & ±1,801 SF retail space



FAHRENHEIT Ballpark District

For Lease: ±795 SF restaurant/bar space



731 W FIR ST Little Italy

For Lease: ±3,300 SF retail/restaurant spaces in freestanding homes



SIMON LEVI BUILDING **Ballpark** District

For Lease: ±8,565 SF retail/ restaurant space with rooftop bar

USG LISTINGS /06



1460 ISLAND AVE East Village

restaurant/office availabilities

For Sale or Lease: ±12.000 SF freestanding building



13TH & MARKET East Village

For Lease: ±5,469 SF restaurant space & ±905 SF retail space



MANCHESTER **FINANCIAL BUILDING** La Jolla

For Lease: ±16,602 SF total retail space; ±77,362 SF mixed-use Class A office building



SIGNATURE TENANTS

From the coolest foodie concept to high-street retailers and big-name restaurants, we have cultivated relationships with some of the most reputable and established tenants across local, regional, and national platforms.

By aligning ourselves with strategic, forward-thinking individuals and brands, we have created synergistic partnerships allowing for maximum market penetration.

In a world defined by trends, the ability to be nimble and adaptive while leaving a lasting impact is the key to success in our industry, and for the signature tenants we represent.

(Partial List)



Bagels & breakfast goods



BARONS MARKET Family-run grocery store





BARBUSA BARBUSA Italian cuisine



BEESIDE BALCONY Mediterranean-Californian cuisine



BLUE BOTTLE COFFEE Specialty coffee roaster



The Urban Strategies Group are a phenomenal group of advisors and partners to Shake Shack as we grow the brand in the San Diego market. From the start, they grasped the brand, what makes us different, and have worked diligently to execute a successful strategy.

- ANDREW MCCAUGHAN, Chief Development Officer, Shake Shack



CIVICO 1845 Italian cuisine



CVS National pharmacy chain



FIT ATHLETIC Luxury fitness club



JERSEY MIKE'S National sandwich chain



LIVE NATION National events promoter



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Storage & organization supplies



F45

Functional fitness



GRAVITY HEIGHTS

New American cuisine & brewery

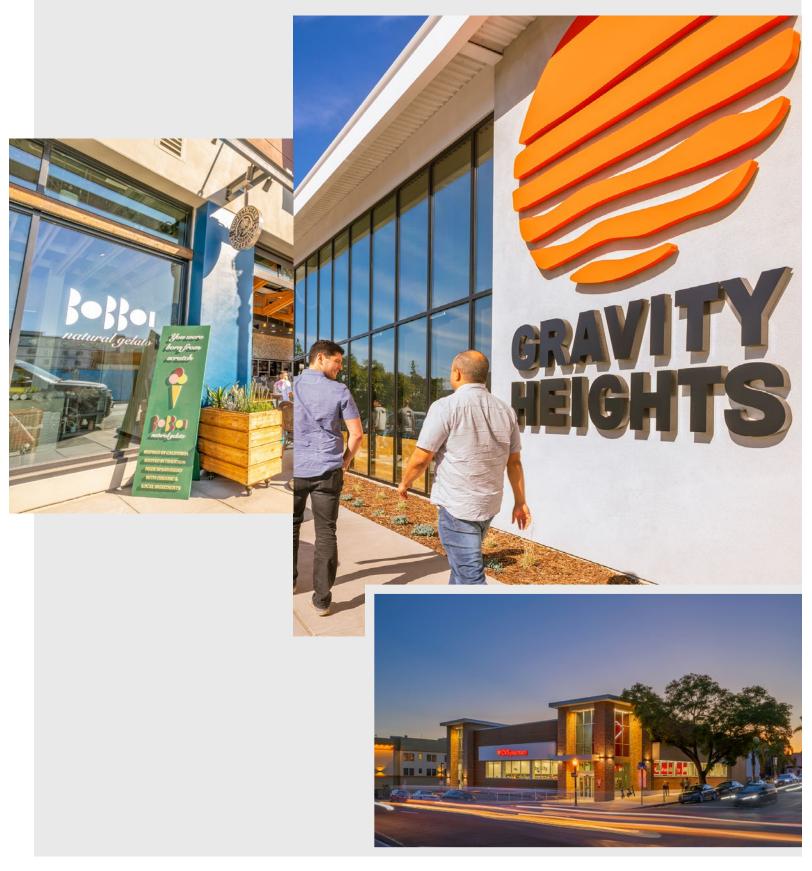


LA PUERTA Mexican cuisine



LOLA 55 Mexican cuisine

SIGNATURE **TENANTS**



MARINE LAYER e Marine Layer Clothing



NORTH PARK BEER CO. Local brewery & taproom

(rmdgroup

RMD GROUP Restaurant group



SHAKE SHACK National gourmet burger chain



 Valley Farm
 VALLEY FARM MARKET

 Specialty grocery store





NEKTER National juicery



PANDA EXPRESS National fast food chain



ROVINO THE FOODERY

Italian cuisine

sweetgreen

SWEETGREEN Healthy salad chain

TRUST. TRUST RESTAURANT GROUP Restaurant group



WILLIAMS SONOMA SONOMA Kitchenwares & home furnishings

RECENT TRANSACTIONS



LA PUERTA Mission Hills

- Carleton Management
- Lease Tenant
- May 2020



HUNTRESS & LUMI Gaslamp Quarter

- HP Investors
- Lease Landlord & Tenant
- December 2017



VALLEY FARM MARKET La Jolla

- Murfey Construction
- Lease Landlord & Tenant
- August 2019



THE FOODERY East Village

- UDR
- Lease Landlord & Tenant
- May 2019



SPIRO'S GREEK CAFE La Jolla

- Sunset Lending Management
- Lease Landlord
- January 2020







- Kilroy Realty
- Lease Tenant
- February 2018



- Lease Tenant • October 2020

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NORTH ITALIA Del Mar

CARDELLINO Mission Hills

- Paragon Real Estate Inv.
- Lease Landlord & Tenant
- August 2019

BLENDERS Encinitas • Perl South Coast Hwy 2 **MENDOCINO FARMS** Broadway Corridor

- Hammer Ventures
- Lease Landlord & Tenant
- April 2019

RECENT TRANSACTIONS



BOBBOI GELATO Little Italy

- CityMark
- Lease Landlord & Tenant
- August 2018



- 2nd & D LLC
- Lease Landlord
- August 2017



SHAKE SHACK Little Italy

- Bruno Family
- Lease Landlord & Tenant
- August 2017



THE HENRY Coronado

- Kleege Enterprises
- Lease Tenant
- November 2017



COIN-OP GAME ROOM Gaslamp Quarter

- HP Investors
- Lease Landlord
- May 2017



EDGE CYCLE East Village

- Pinnacle International
- Lease Landlord & Tenant
- March 2018



- Greystar
- Lease Landlord
- February 2019



- Lease Tenant • April 2017



SHAKE SHACK Mission Valley

- The Dinerstein Companies
- Lease Tenant
- March 2017



- November 2020



BLUE BOTTLE Broadway Corridor

- Hammer Ventures
- Lease Landlord
- November 2018



FIG TREE CAFE Gaslamp Quarter

• J.P. Morgan

• Lease - Landlord & Tenant

- **CIVICO BY THE PARK Bankers Hill**
 - Manchester Financial
 - Lease Landlord & Tenant • April 2018







ACHILLES COFFEE Ballpark District

LOLA 55 East Village

• Lowe Enterprises

ZINQUE Little Italy

- CityMark
- Lease Landlord
- November 2017



10 BARREL BREWING CO. East Village

- HP Investors
- Lease Landlord & Tenant
- March 2017

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RECENT TRANSACTIONS





LOST ABBEY East Village

- Trammell Crow Residential
- Lease Landlord
- January 2020



PALMYS Pacific Beach

- Murfey Construction
- Lease Landlord
- February 2021



JAI JUS East Village

- Pinnacle International
- Lease Landlord & Tenant
- November 2019







COAL BROS Civic Core

COFFEE'N'TALK

College Area

• Lease - Landlord & Tenant

• HSRE Paseo Place

• February 2021

- HP Investors
- Lease Landlord
- September 2020

- Lease Landlord
- November 2017

• Greystar



- Hammer Ventures
- February 2021



NEKTER Broadway Corridor

• Lease - Landlord & Tenant

BEESIDE BALCONY La Jolla

- 1025 Prospect LLC
- Lease Tenant
- June 2021

TAILORED HAIR FOR MEN East Village

- HP Investors
- Lease Landlord & Tenant
- February 2019

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NOTABLE TRANSACTIONS





66 is second to none.





GRAVITY HEIGHTS Sorrento Mesa

- LeBeau Realty & Associates
- Lease Tenant
- November 2016







BREAKFAST REPUBLIC

Gaslamp Quarter

- J.P. Morgan
- Lease Landlord ٠
- October 2016



URGE COMMON HOUSE San Marcos

- Sea Breeze Properties
- Lease Tenant
- January 2017



- Lease Tenant
- July 2015



- HP Investors
- April 2016

I would strongly recommend that you use the Urban Strategies Group for any urban retail job... [Their] knowledge of the downtown San Diego marketplace



- TED ELDREDGE, President and CEO, Manchester Financial Group

PUNCH BOWL SOCIAL East Village

• HP Investors • Lease - Landlord • August 2016

STK Gaslamp Quarter

• Xenia Hotels & Resorts Inc.

CVS Gaslamp Quarter

• Lease - Landlord & Tenant



KETTNER EXCHANGE Little Italy

- Broadmoor Pacific LLC
- Lease Landlord
- September 2013

DUKES, TOP OF THE COVE La Jolla

- SGL Holdings
- Lease Landlord & Tenant
- August 2014



URBAN OUTFITTERS Pacific Beach

- Taylor Family Trust
- Lease Tenant
- March 2012

NOTABLE SALE TRANSACTIONS

Whether a cash purchase transaction, acquisition loan, or owner-user analysis underwriting, Urban Strategies Group can provide the highest level of service to a seller and/or buyer for a real estate investment property. By canvassing the San Diego market, we have gained an understanding of where new product can be successful, an ability to identify opportunities for adaptive reuse and highest best use, and an insight into how the projects perform from a leasing and/or sale standpoint.



ALBERTSONS East Village

Transaction Type NNN Lease Investment

Total Consideration \$22,000,000

Representation Seller



ICON **Ballpark** District

Transaction Type Retail Condo & Investment Sales

Total Consideration \$3,220,000 (3 sale transactions)

Representation Seller & Buyer



1MISSION Mission Hills

Transaction Type NNN Lease Investment

Total Consideration \$8,600,000

Representation Seller & Buyer



FAMOSA Point Loma



CASS & FELSPAR Pacific Beach

Transaction Type NNN Lease Investment

Total Consideration \$5,000,000

Representation Seller & Buyer



1470-1490 ISLAND AVE East Village

Transaction Type Land Sale

Total Consideration \$5,100,000

Representation Buyer

We were very pleased with Michael and his team. He sold our commercial property in Pacific Beach for a great price. He was a good communicator and kept us informed throughout the process. He structured the deal to accommodate the buyer's 1031 exchange and still closed escrow in a timely manner. We would definitely use him again.

- MICHAEL D. TURK, President, KD Development



THE PARK Bankers Hill

Transaction Type

NNN Lease Investment

Total Consideration \$3,000,000

Representation Seller



Transaction Type Land Sale

Total Consideration \$40,000,000

Representation Seller



PINNACLE MUSEUM Marina District

Transaction Type Retail Condo Sales

Total Consideration \$2,630,000 (2 sale transactions)

Representation Seller

Transaction Type Land Sale

Total Consideration \$30,290,080

Representation Buyer

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Transaction Type NNN Lease Investment

Total Consideration \$1,900,000

Representation Seller

FLOCKE & AVOYER

SAN DIEGO **COUNTY SALE PLATFORM**

SALVATION ARMY East Village



BROWN FIELD Otay Mesa



TOTAL SALE TRANSACTIONS



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CASE STUDY

Description

Urban Strategies Group was tasked with the goal of finding a relocation site for The Salvation Army's San Diego HQ, which would allow the Army to leverage the land value & sale of its current downtown property to pay for a new facility. The relocation site would have to accommodate land entitlements for five different uses - retail, residential, office, warehousing, and distribution, all at one property.

After securing the relocation site in Otay Mesa and structuring a Purchase & Build-to-Suit for The Salvation Army, USG was then provided the Exclusive Listing for the disposition of their downtown property. After generating multiple offers and countless interests, the Buyer was selected based on The Salvation Army's needs for a guick close and short-term lease back while the new Salvation Army site was to be built.

The final result culminated with two transactions involving three parties, who were all truly committed to the end goal. USG was able to work with some of the finest companies and leaders in their fields of expertise: The Salvation Army, Murphy Development (Seller & Developer of the Army's relocation site), and Kilroy Realty (Buyer & Future Developer for the downtown site).



possibilities.

- JOHN KILROY, Chairman and Chief Executive Officer, Kilroy Realty



Site

1335 Broadway, 901 Park Boulevard East Village - San Diego, CA 92101

Size 100.000 SF

Buyer Kilroy Realty Corp.

Seller The Salvation Army

Total Consideration \$40,000,000

Transaction Land Sale - Seller Representation

Date August 2019





We've been eyeing the East Village for a while. It is a place in transition, with far-reaching

Site Brown Field Technology Park Otay Mesa - San Diego, CA 92154

Size 128,000 SF

Buyer The Salvation Army

Seller Murphy Development

Total Consideration \$30,290,080

Transaction Land Sale, Build-to-Suit - Buyer Representation

Date September 2019

CASE STUDY

Description

Urban Strategies Group was tasked with repositioning one of downtown's most historic buildings, The Grand Pacific Hotel, located at the "main & main" corner of the Gaslamp Quarter, 5th Avenue & J Street. Built in 1887, the property had lost most of its mystic, with the ground floor being occupied by mostly short-term tenancy and the upper floors almost vacant.

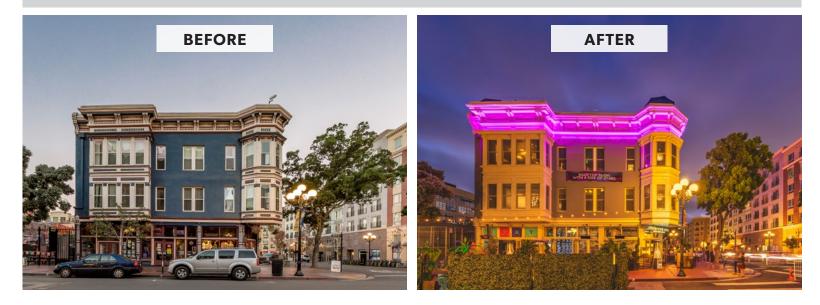
The site was acquired by HP Investors in 2016. As one of downtown San Diego's most active commercial property investors, the company was committed to restoring the hotel and making sure the future tenancy & operations were worthy of the asset and its prominent location in the heart of downtown. After more than a year of analysis and initial marketing, HP & USG decided the property would be best served with a single master tenant, as opposed to the then-current configuration with multiple tenants. Furthermore, after USG procured multiple proposals in a competitive LOI process with various F&B operators vying for the landmark location, the decision was made to put the asset in the hands of a local operator instead of one of several national and international tenants who had made strong proposals.

RMD Group was ultimately selected by HP due to their depth of knowledge of the market, experience in rebuilding historic buildings, and creative ideas for maximizing the property to its full potential. With more than two years of design, development, & construction, and more than 12 million dollars invested, the building was transformed into a multi-concept venue operated solely by RMD. The first two floors are dedicated to Huntress, a high-energy and modern steakhouse. The third floor serves as a standalone event space with its own operations separate from the restaurants. The showstopper of the project is Lumi, a rooftop restaurant & bar in partnership with international acclaimed chef Akira Back. The completion of the project and the opening of the multi-concept venue has acted as a catalyst to reinvigorate the Gaslamp in a post-pandemic world, bringing a new level of sophistication and injection of energy into downtown's most historic district.



Michael Burton and the USG team have been our go-to leasing broker in downtown San Diego for years now. They are our strategic partner in the downtown market for their proven track record and knowledge of the marketplace.

- SUMEET PAREKH, Managing Partner, HP Investors











Size 15.000 SF

Landlord **HP** Investors

Tenant RMD Group - Lumi & Huntress

Total Consideration \$9,000,000

Transaction Lease - Landlord & Tenant Representation

Date December 2017

COMMUNITY INVOLVEMENT

"Members of the Urban Strategies Group continue to demonstrate their commitment to Little Italy and Downtown. They are actively involved with various planning committees and with charitable events that benefit the community. Pasquale serves on our Board of Directors and proves knowledgeable and professional, and the team is always striving to help make Little Italy and Downtown a world-class destination. We appreciate the company's continued support of our neighborhood and our vision."

- **MARCO LI MANDRI**, Chief Executive Administrator, Little Italy Association (January 2018)

OUR AFFILIATIONS







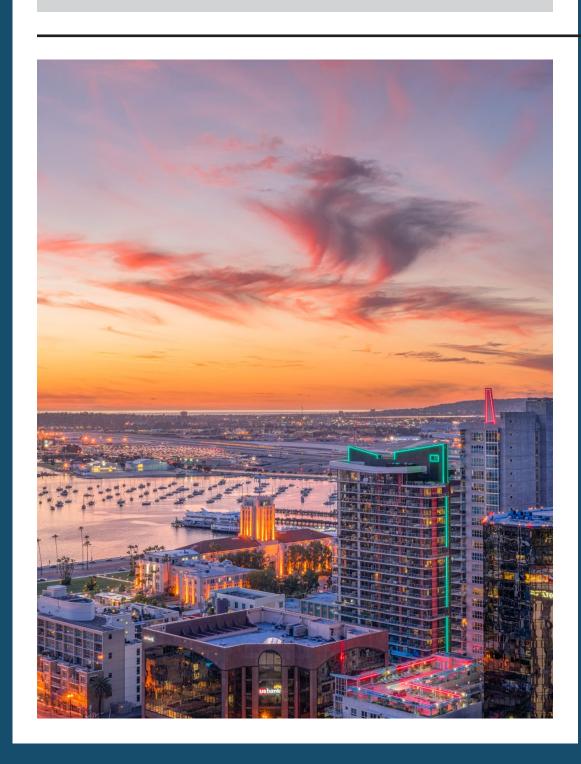






















WE WILL MAKE IT HAPPEN.

When it comes to commercial real estate, Flocke & Avoyer knows retail. Since its founding in 1985, Flocke & Avoyer has completed more than \$4.5 billion in total lease and sales consideration (5,000 transactions), making it one of the leading brokerage firms in Southern California.

Our clients have entrusted us for 35 years with their most valuable assets, holdings and portfolios.





16M+ SQUARE FEET

TRANSACTIONS

EXCLUSIVE TENANTS

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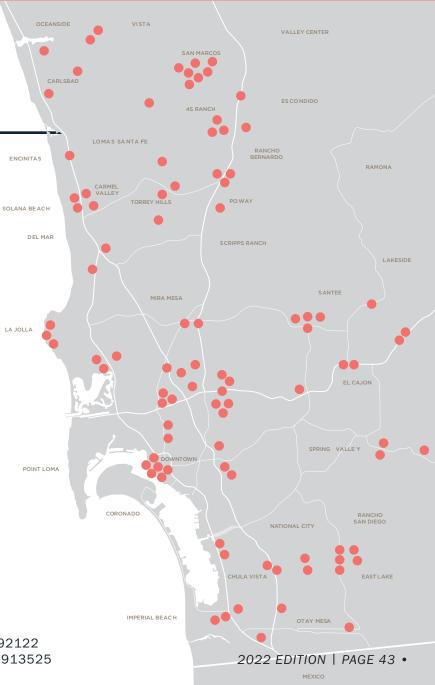
DONE DEALS













MICHAEL BURTON

Senior Vice President 858.875.4685 mburton@flockeavoyer.com License ID: 01763327

ANDREW SHEMIRANI

Associate 858.875.4692 ashemirani@flockeavoyer.com License ID: 02038814

PASQUALE IOELE

First Vice President 858.875.4665 pioele@flockeavoyer.com License ID: 01488187

CAITLIN O'CONNOR

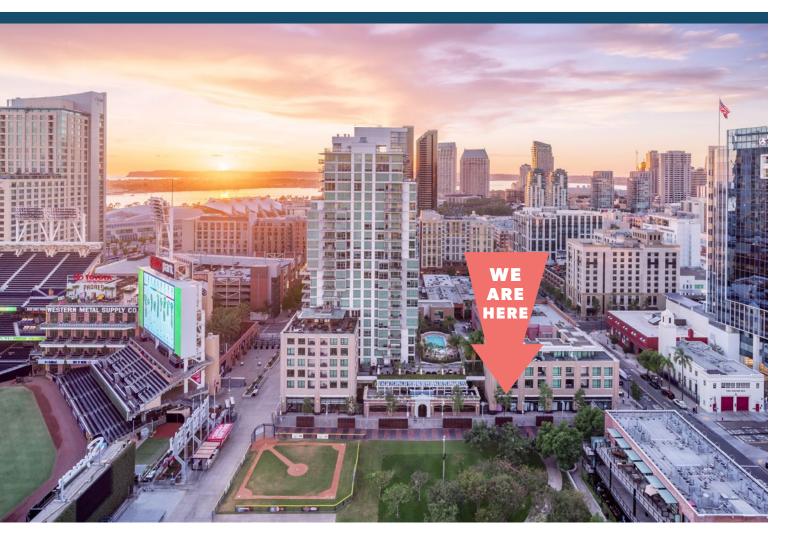
Marketing Coordinator 858.875.4678 coconnor@flockeavoyer.com

ASHLEY TIEFEL

Senior Associate 858.875.4674 atiefel@flockeavoyer.com License ID: 01984741

CARISSA ONDEK

Research Assistant 858.875.4679 condek@flockeavoyer.com



787 | Street, San Diego, CA 92101 FLOCKEAVOYER.COM/URBAN-STRATEGIES-GROUP

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@USGSanDiego